Michigan Department of Treasury 496 (02/06) Auditing Procedures Report

|                   |   |   |   |   | d P.A. 71 of 1919,                                  | as amended,        |                   |                               |                |  |  |  |
|-------------------|---|---|---|---|---|--------------------|-------------------|-------------------------------|----------------|--|--|--|
|                   |   |   | vernment Type   |   |   |                    | Local Unit Name   |                               |                | County   |  |  |
|                   | Coun  | •   | □City   | ⊠Twp                                    | □Village .  | ☐Other             | Township of       | Buchanan                      |                | Berrien  |  |  |
|                   | cal Yea   |   |   |   | Opinion Date  |                    |                   | Date Audit Report Submitte    | ed to State    |  |  |  |
| 0:                | 3/31/2  | 2006  | j<br>   |   | 10/16/2006  | }                  | 4                 | 12/26/2006                    |                |  |  |  |
| We                | affirm  | that  | :   |   |   |                    |                   |                               |                |  |  |  |
| We                | are ce  | ertifie   | ed public ac  | countants                               | licensed to pr                                      | actice in M        | lichigan.         |                               |                |  |  |  |
|                   |   |   |   |   | •   |                    | -                 | ed in the financial statem    | nents includi  | ng the notes or in the                                   |  |  |
| Mar               | nagen   | nent  | Letter (repo  | ort of comm                             | nents and reco                                      | mmendati           | ons).             | o in the imanoidi staten      | icito, incidui | ng the notes, or in the                                  |  |  |
|                   | YES   | 9   | Check ea  | ich applic                              | able box belo                                       | w. (See in         | structions for fu | urther detail.)               |                |  |  |  |
| 1.                | ×   |   | All require   | ed compor                               | ent units/funds                                     | s/agencies         | of the local un   | it are included in the fina   | ancial statem  | ents and/or disclosed in the                             |  |  |
| 2.                | X   |   | reporting entity notes to the financial statements as necessary.  There are no accumulated deficits in one or more of this unit's unreserved fund balances/unrestricted net assets (P.A. 275 of 1980) or the local unit has not exceeded its budget for expenditures. |   |   |                    |                   |                               |                |  |  |  |
| •                 | 137   | _   |   |   |   |                    |                   |                               |                | _  |  |  |
| .3.               | ×   |   |   |   |   |                    |                   | counts issued by the De       | partment of    | reasury.   |  |  |
| 4.                | Ļ   | X   |   |   | dopted a budg                                       |                    | •                 | _                             |                |  |  |  |
| 5.                | X   |   |   |   | _   |                    | ccordance with    |                               | ·              |  |  |  |
| 6.                | X   | The local unit has not violated the Municipal Finance Act, an order issued under the Emergency Municipal Loan Act, or other guidance as issued by the Local Audit and Finance Division. |   |   |   |                    |                   |                               |                |  |  |  |
| 7.                | X   |   | The local unit has not been delinquent in distributing tax revenues that were collected for another taxing unit.  |   |   |                    |                   |                               |                |  |  |  |
| 8.                | ×   |   | The local unit only holds deposits/investments that comply with statutory requirements.   |   |   |                    |                   |                               |                |  |  |  |
| 9.                | X   |   | The local unit has no illegal or unauthorized expenditures that came to our attention as defined in the Bulletin for Audits of Local Units of Government in Michigan, as revised (see Appendix H of Bulletin).  |   |   |                    |                   |                               |                |  |  |  |
| 10                | 10.   There are no indications of defalcation, fraud or embezzlement, which came to our attention during the course of our audit that have not been previously communicated to the Local Audit and Finance Division (LAFD). If there is such activity that has not been communicated, please submit a separate report under separate cover. |   |   |   |   |                    |                   |                               |                |  |  |  |
| 11                | . <b>X</b>  |   | The local   | unit is free                            | of repeated c                                       | omments f          | rom previous y    | ears.                         |                |  |  |  |
| 12                | . <b>X</b>  |   | The audit   | opinion is                              | UNQUALIFIE  | D.                 |                   |                               |                |  |  |  |
| 13                | ×   |   | The local   | unit has o                              | omplied with G<br>g principles (G                   | ASB 34 or<br>AAP). | GASB 34 as n      | nodified by MCGAA Sta         | tement #7 ar   | d other generally  |  |  |
| 14                | <b>×</b>  |   |   |   |   | •                  | rior to payment   | as required by charter of     | or statute.    |  |  |  |
| 15                |   | ×   |   |   |   |                    |                   | were performed timely.        |                |  |  |  |
| inc<br>de<br>I, t | luded<br>scripti<br>he un   | in t<br>on(s<br>dersi   | his or any<br>) of the aut<br>gned, certi   | other aud<br>hority and<br>fy that this | it report, nor o<br>or commission<br>statement is o | do they ob<br>1.   |                   | lone audit, please encl       |                | e audited entity and is not<br>ne(s), address(es), and a |  |  |
| W                 | e hav   | e en  | closed the  | following                               | <u> </u>  | Enclosed           | Not Required      | (enter a brief justification) |                |  |  |  |
| Fir               | nancia  | al Sta  | tements   |   |   | $\boxtimes$        |                   |                               |                |  |  |  |
| Th                | e lette   | er of   | Comments  | and Reco                                | mmendations   | $\boxtimes$        |                   | ,                             |                |  |  |  |
| Ot                | her (D  | escrib  | e)  |   |   |                    | No other req      | ther required documentation   |                |  |  |  |
|                   |   |   | Accountant (Fi  | •                                       |   | ·                  | Ţ                 | elephone Number               |                |  |  |  |
|                   |   |   | randall, P  | C                                       |   |                    | :                 | 269-381-4970                  |                |  |  |  |
|                   | eet Add   |   |   |   |   |                    | ľ                 | ity                           | State Z        | ·  |  |  |
|                   | 246 East Kilgore Road Kalamazoo MI 49002  |   |   |   |   |                    |                   |                               |                |  |  |  |
| Au                | Authorizing PA Signature  Printed Name  License Number  1101013696  |   |   |   |   |                    |                   |                               |                |  |  |  |

# Township of Buchanan Berrien County, Michigan FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS' REPORT

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246 E. Kilgore Road Kalamazoo, MI 49002-5599 www.siegfriedcrandall.com

Telephone 269-381-4970 800-876-0979 Fax 269-349-1344

#### INDEPENDENT AUDITORS' REPORT

Board of Trustees Township of Buchanan, Michigan

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Township of Buchanan, Michigan, as of March 31, 2006, and for the year then ended, which collectively comprise the Township's basic financial statements, as listed in the contents. These financial statements are the responsibility of the Township of Buchanan, Michigan's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with U.S. generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Township of Buchanan, Michigan, as of March 31, 2006, and the respective changes in financial position thereof for the year then ended in conformity with U.S. generally accepted accounting principles.

The budgetary comparison information, on pages 18 through 20, are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

The Township of Buchanan, Michigan, has not presented the management's discussion and analysis that the Governmental Accounting Standards Board has determined is necessary to supplement, although not required to be a part of, the financial statements.

Board of Trustees Township of Buchanan, Michigan Page 2

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Township of Buchanan, Michigan's, basic financial statements. The supplementary information, as listed in the contents, is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Sigfied Cradell P.C.

October 16, 2006

#### **BASIC FINANCIAL STATEMENTS**

#### Township of Buchanan STATEMENT OF NET ASSETS

March 31, 2006

|   | Governmental activities |
|---|-------------------------|
| ASSETS  |                         |
| Current assets:   |                         |
| Cash  | \$ 963,176              |
| Receivables, net  | 119,380                 |
| Prepaid expenses  | 13,685                  |
| Total current assets  | 1,096,241               |
| Noncurrent assets:  |                         |
| Receivables, net  | 221,094                 |
| Capital assets not being depreciated - land                     | 124,188                 |
| Capital assets, net of accumulated depreciation                 | 1,183,180               |
| Total noncurrent assets   | 1,528,462               |
| Total assets  | 2,624,703               |
| LIABILITIES Current liabilities: Payables                       | 118,890                 |
| Current maturities of long-term debt                            | 76,000                  |
| Total current liabilities                                       | 194,890                 |
| Noncurrent liabilities:   |                         |
| Long-term debt  | 462,000                 |
| Total liabilities   | 656,890                 |
| NET ASSETS  |                         |
| Invested in capital assets, net of related debt Restricted for: | 769,368                 |
| Public safety   | 208,040                 |
| Debt service  | 383,692                 |
| Unrestricted  | 523,175                 |
| Unrestricted reported in nonmajor - special revenue funds       | 83,538                  |
| Total net assets  | \$ 1,967,813            |

|                                    |  | P           |                         | reve<br>ch  | Net (expenses)<br>revenues and<br>changes in<br>net assets |        |    |           |
|------------------------------------|--|-------------|-------------------------|-------------|--|--------|----|-----------|
|                                    | Operating Charges for grants and Expenses services contributions |             | Governmental activities |             |  |        |    |           |
| Functions /Programs                |  |             |                         |             | •  |        |    |           |
| Governmental activities:           |  |             |                         |             |  |        |    |           |
| Legislative                        | \$   | 5,873       | \$                      | -           | \$   | -      | \$ | (5,873)   |
| General government                 |  | 250,111     |                         | 38,088      |  | -      |    | (212,023) |
| Public safety                      |  | 175,716     |                         | 51,785      |  | 1,138  |    | (122,793) |
| Public works                       |  | 21,915      |                         | 2,337       |  | 4,311  |    | (15,267)  |
| Community and economic development |  | 3,907       |                         | 3,805       |  |        |    | (102)     |
| Recreation and culture             |  | 2,467       |                         | -           |  | 67,000 |    | 64,533    |
| Interest on long-term debt         | -  | 37,769      |                         | 13,991      |  |        |    | (23,778)  |
| Total governmental activities      | <u>\$</u>  | 497,758     | <u>\$</u>               | 110,006     | <u>\$</u>  | 72,449 |    | (315,303) |
|                                    | General revenues:  |             |                         |             |  |        |    |           |
|                                    |  | Taxes       |                         |             |  |        |    | 194,653   |
|                                    |  | State grant | s                       |             |  |        |    | 243,852   |
|                                    |  | Franchise t |                         |             |  |        |    | 18,699    |
|                                    |  | Investment  | inco                    | me          |  |        |    | 32,081    |
|                                    |  | Other       |                         |             |  |        |    | 159       |
|                                    |  | Total g     | jener                   | al revenues | i  |        |    | 489,444   |
|                                    | Chang  |             |                         |             |  |        |    | 174,141   |
|                                    | Net  | assets - be | ginn                    | ing         |  |        |    | 1,793,672 |
|                                    | Net  | assets - er | ding                    |             |  |        | \$ | 1,967,813 |

|   | General               | <u>Fire</u>                | Sewer<br>Debt<br>Service | Other<br>governmental<br>funds | Totals                   |  |  |  |
|---|-----------------------|----------------------------|--------------------------|--------------------------------|--------------------------|--|--|--|
| ASSETS Cash Receivables   | \$ 470,733<br>114,759 | \$ 198,988<br><u>5,458</u> | \$ 209,917<br>220,257    | \$ 83,538<br>                  | \$ 963,176<br>340,474    |  |  |  |
| Total assets  | \$ 585,492            | \$ 204,446                 | \$ 430,174               | \$ 83,538                      | \$ 1,303,650             |  |  |  |
| LIABILITIES AND FUND BALANCES Liabilities:  |                       |                            |                          |                                |                          |  |  |  |
| Accounts payable Deferred revenue   | \$ 59,489<br>52,800   | \$ <b>12</b> ,919          | \$ 33,227<br>217,456     | \$ -<br>-                      | \$ 105,635<br>270,256    |  |  |  |
| Total liabilities   | 112,289               | 12,919                     | 250,683                  | <del></del>                    | 375,891                  |  |  |  |
| Fund balances:<br>Reserved for building inspections<br>Unreserved, undesignated   | 16,513<br>456,690     |                            | -<br>179,491             | -<br>83,538                    | 16,513<br><u>911,246</u> |  |  |  |
| Total fund balance  | 473,203               | 191,527                    | 179,491                  | 83,538                         | 927,759                  |  |  |  |
| Total liabilities and fund balances   | \$ 585,492            | \$ 204,446                 | \$ 430,174               | \$ 83,538                      | \$ 1,303,650             |  |  |  |
| Total fund balances - governmental funds  |                       |                            |                          |                                | \$ 927,759               |  |  |  |
| Amounts reported for <i>governmental activities</i> in the statement are different because:                                   | of net assets (pa     | age 5)                     |                          |                                |                          |  |  |  |
| Capital assets used in <i>governmental activities</i> are not financial therefore, are not reported in the funds.             | resources and,        |                            |                          |                                | 1,307,368                |  |  |  |
| Prepaid expenses are not a current financial resource and, the reported in the funds.   | erefore, are not      |                            |                          |                                | 13,685                   |  |  |  |
| Other long-term assets are not available to pay for current-per and, therefore, are deferred in the funds.                    | iod expenditures      | ;                          |                          |                                | 270,256                  |  |  |  |
| Accrued interest payable is not due and payable in the current period and, therefore, is not reported in the funds.           |                       |                            |                          |                                |                          |  |  |  |
| Long-term liabilities, including notes payable, are not due and current period and, therefore, are not reported in the funds. | payable in the        |                            |                          |                                | (538,000)                |  |  |  |
| Net assets of governmental activities   |                       |                            |                          |                                | \$ 1,967,813             |  |  |  |

#### Township of Buchanan STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - governmental funds

|   | (       | General      |        | Fire          | Sewer<br>Debt<br>Service |          | Other<br>governmental<br>funds |        |    | Totals              |
|---|---------|--------------|--------|---------------|--------------------------|----------|--------------------------------|--------|----|---------------------|
| REVENUES  |         | ,            |        |               | -                        |          |                                |        |    | -                   |
| Taxes   | \$      | 110,037      | \$     | 112,289       | \$                       | -        | \$                             | -      | \$ | 222,326             |
| Licenses and permits  |         | 70,569       |        |               |                          | -        |                                | _      |    | 70,569              |
| Intergovernmental   |         | _            |        | _             |                          | -        |                                | 865    |    | 865                 |
| State grants  |         | 248,163      |        | _             |                          | _        |                                | -      |    | 248,163             |
| Charges for services  |         | 12,610       |        | -             |                          | -        |                                | _      |    | 12,610              |
| Interest and rentals  |         | 25,563       |        | 3,114         |                          | 18,803   |                                | 1,589  |    | 49,069              |
| Other   |         | 25,048       | _      | 1,249         |                          | 28,488   |                                | 67,000 |    | 121,785             |
| Total revenues  |         | 491,990      |        | 116,652       |                          | 47,291   |                                | 69,454 |    | 725,387             |
| EXPENDITURES  |         |              |        |               |                          |          |                                |        |    |                     |
| Legislative   |         | 5,873        |        | _             |                          | _        |                                | _      |    | 5,873               |
| General government  |         | 240,294      |        | _             |                          | _        |                                | _      |    | 240,294             |
| Public safety   |         | 45,712       |        | 57,763        |                          | _        |                                | _      |    | 103,475             |
| Public works  |         | 24,184       |        | -             |                          | -        |                                | _      |    | 24,184              |
| Community and economic development  |         | 3,907        |        | _             |                          | _        |                                | _      |    | 3,907               |
| Recreation and culture  |         | -            |        | _             |                          | _        |                                | 1,527  |    | 1,527               |
| Capital outlay  |         | 22,119       |        | 6,562         |                          | -        |                                | -      |    | 28,681              |
| Debt service:   |         | ,            |        | -,            |                          |          |                                |        |    | ,                   |
| Principal   |         | 38,000       |        | -             |                          | 35,000   |                                | _      |    | 73,000              |
| Interest  |         | 11,450       |        |               |                          | 23,227   |                                |        |    | 34,677              |
| Total expenditures  | _       | 391,539      |        | 64,325        |                          | 58,227   |                                | 1,527  |    | 515,618             |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES   |         | 100,451      |        | 52,327        |                          | (10,936) |                                | 67,927 |    | 209,769             |
| FUND BALANCES - BEGINNING   | _       | 372,752      |        | 139,200       |                          | 190,427  |                                | 15,611 |    | 717,990             |
| FUND BALANCES - ENDING  | \$      | 473,203      | \$     | 191,527       | \$                       | 179,491  | <u>\$</u>                      | 83,538 | \$ | 927,759             |
| Net change in fund balances - total government  | nental  | funds        |        |               |                          |          |                                |        | \$ | 209,769             |
| Amounts reported for <i>governmental activitie</i> are different because:   | s in th | e statemen   | t of a | ctivities (pa | ge 6)                    | ı        |                                |        |    |                     |
| Governmental funds report capital outlays a of activities, the cost of those assets is alloc and reported as depreciation expense.  Add: Capital asset acquisitions |         |              |        |               |                          | ent      |                                |        |    | 25,236              |
| Deduct: Provision for depreciation  |         |              |        |               |                          |          |                                |        |    | (78,115)            |
| Long-term debt - principal payments   |         |              |        |               |                          |          |                                |        |    | 73,000              |
| Changes in other liabilities:<br>Net increase in prepaid expenses   |         |              |        |               |                          |          |                                |        |    | 831                 |
| Changes in other liabilities:<br>Net decrease in accrued interest<br>Net decrease in deferred revenue   |         |              |        |               |                          |          |                                |        |    | (3,092)<br>(53,488) |
| Change in net assets of governmental active   | ities   |              |        |               |                          |          |                                |        | œ  | 171 4 4 4           |
| Change in het assets of governmental activi   | 11103   | Can notan ta | -      |               |                          |          |                                |        | \$ | 174,141             |

## Township of Buchanan STATEMENT OF FIDUCIARY NET ASSETS - agency funds

March 31, 2006

|      | $\sim$ | $\sim$ | <br>~~ |
|------|--------|--------|--------|
| - 44 | -      | -      | _      |
|      |        |        |        |

Cash \$ 79,056

#### **LIABILITIES**

Due to other governmental units \$\frac{\\$79,056}{}\$

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The accounting policies of the Township of Buchanan, Michigan (the Township), conform to U.S. generally accepted accounting principles (hereinafter referred to as generally accepted accounting principles) as applicable to governments. The following is a summary of the more significant policies.

#### a) Reporting entity:

The accompanying financial statements present only the Township. There are no component units, entities for which the Township is considered to be financially accountable.

#### b) Government-wide and fund financial statements:

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the Township. The effect of inter-fund activity has been removed from these statements.

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

#### c) Measurement focus, basis of accounting, and financial statement presentation:

The government-wide financial statements are reported using the economic resources, measurement focus, and the accrual basis of accounting, as are the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources, measurement focus, and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available if they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Township generally considers revenues to be available if they are expected to be collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

State grants, licenses and permits, charges for services, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable only when cash is received by the government.

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued):

c) Measurement focus, basis of accounting, and financial statement presentation (continued): The Township reports the following major governmental funds:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the Township, except those required to be accounted for in another fund. Revenues are primarily derived from property taxes and state shared revenue.

The Fire Fund accounts for the financial resources used for the operational costs of the Township public safety functions. Revenues are primarily derived from property taxes.

The Sewer Debt Service Fund accounts for the issuance and payment of debt related to sewer improvements.

Private-sector standards of accounting issued prior to December 1, 1989, are generally followed in the government-wide financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board (GASB).

The Township reports a single fiduciary fund, its Agency Fund, which accounts for assets held by the Township in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Amounts reported as program revenues include: (1) charges to customers or applicants for goods, services, or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

- d) Assets, liabilities, and net assets or equity:
  - i) Bank deposits Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition. Pooled interest income is proportionately allocated to all funds.
  - *ii)* Receivables In general, outstanding balances between funds are reported as "due to/from other funds." No allowance for uncollectible accounts has been recorded as the Township considers all receivables to be fully collectible.
  - *iii)* Prepaid items Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in the government-wide financial statements.
  - iv) Capital assets Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., shared road costs and similar items), are reported in the government-wide financial statements. Capital assets are defined by the Township as assets with an initial individual cost of more than \$1,000 (\$10,000 for infrastructure assets) and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Governments can elect to account for infrastructure assets

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued):

d) Assets, liabilities, and net assets or equity (Continued):

iv) Capital assets (continued) - either retroactively to June 15, 1980, or prospectively. The Township has elected to account for infrastructure assets prospectively, beginning April 1, 2004.

Capital assets are depreciated using the straight-line method over the following useful lives:

Land improvements

Buildings and improvements

Equipment

Vehicles

Shared road costs

20 - 40 years
20 - 40 years
10 - 20 years
20 years

- v) Deferred revenue In the fund financial statements, governmental funds report deferred revenue in connection with resources for revenue that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received but not yet earned.
- vi) Fund equity In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.
- vii) Special assessment recognition In governmental funds, special assessment revenue is recorded as deferred when initially assessed. Revenues are recognized to the extent that special assessments are collected. Interest income on special assessments receivable is not accrued until its due date.
- viii) Property tax revenue recognition Property taxes are levied as of December 1 on property values assessed as of December 31 of the prior year. The billings are due on or before February 14, after which time the bill becomes delinquent and penalties and interest may be assessed by the Township. Property tax revenue is recognized in the year for which taxes have been levied and become available. The Township levy date is December 1, and, accordingly, the total levy is recognized as revenue in the current year.

#### NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY:

Budgetary information - Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds. The budget document presents information by fund, function, and department. The legal level of budgetary control adopted by the governing body is the activity level. All annual appropriations lapse at the end of the fiscal year.

#### NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY (Continued):

Excess of expenditures over appropriations in budgetary funds - P.A. 621 of 1978, Section 18(1), as amended, provides that a local unit shall not incur expenditures in excess of the amount appropriated. The following schedule sets forth significant budget variations:

| Fund Function |                        | Activity             | _Budget_ |        |    | Actual |    | Variance |  |
|---------------|------------------------|----------------------|----------|--------|----|--------|----|----------|--|
| General       | General government     | Assessor             | \$       | 46,280 | \$ | 49,128 | \$ | (2,848)  |  |
|               | -                      | Treasurer            |          | 17,922 |    | 19,616 |    | (1,694)  |  |
|               |                        | Other                |          | 74,212 |    | 93,098 |    | (18,886) |  |
|               | Public safety          | Building inspections |          | 40,347 |    | 45,712 |    | (5,365)  |  |
|               | Public works           | Drains               |          | 45     |    | 1,410  |    | (1,365)  |  |
|               | Capital outlay         | Capital outlay       |          | 3,500  |    | 22,119 |    | (18,619) |  |
| Mud Lake Bog  | Recreation and culture | Parks                |          | -      |    | 1,527  |    | (1,527)  |  |

#### NOTE 3 - CASH:

Cash as presented in the accompanying financial statements, consists of the following:

|                          | <br>vernmental<br>activities | F  | iduciary           | Total |                  |  |  |
|--------------------------|------------------------------|----|--------------------|-------|------------------|--|--|
| Deposits<br>Cash on hand | \$<br>962,921<br>255         | \$ | 79,056<br><u>-</u> | \$    | 1,041,977<br>255 |  |  |
|                          | \$<br>963,176                | \$ | 79,056             | \$    | 1,042,232        |  |  |

State statutes and the Township's investment policy authorize the Township to make deposits in the accounts of federally-insured banks, credit unions, and savings and loan associations. The Township's deposits are in accordance with statutory authority.

Custodial credit risk is the risk that, in the event of the failure of a financial institution, the Township will not be able to recover its deposits. Deposits are exposed to custodial credit risk if they are not covered by federal depository insurance and are uncollateralized. At March 31, 2006, \$799,465 of the Township's bank balances of \$1,138,461 was exposed to custodial credit risk because it was uninsured and uncollateralized.

The Township believes that it is impractical to insure all bank deposits due to the amounts of the deposits and the limits of FDIC insurance. As a result, the Township evaluates each financial institution with which it deposits funds and assesses the risk level of each institution. Only the institutions with an acceptable estimated risk level are used as depositories.

#### NOTE 4 - RECEIVABLES:

Receivables as of year end for the Township's individual major and nonmajor funds, in the aggregate, are as follows:

| Fund               | <u> </u> | counts |     | operty<br>axes |           | Special<br>essments | gov | Inter-<br>ernmental | Total               |
|--------------------|----------|--------|-----|----------------|-----------|---------------------|-----|---------------------|---------------------|
| General<br>Fire    | \$       | 7,792  | \$  | 4,613<br>5,458 | \$        | -                   | \$  | 102,354<br>-        | \$ 114,759<br>5,458 |
| Sewer Debt Service |          | -      |     | -              |           | 220,257             |     | -                   | 220,257             |
| Totals             | \$       | 7,792  | \$_ | 10,071         | <u>\$</u> | 220,257             | \$  | 102,354             | <u>\$ 340,474</u>   |
| Noncurrent portion | \$       |        | \$  |                | \$        | 193,294             | \$  | 27,800              | \$ 221,094          |

All receivables are considered fully collectible.

#### NOTE 5 - CAPITAL ASSETS:

Capital asset activity for the year ended March 31, 2006, was as follows:

|   | Beginning<br>balance | Increases  | Decreases | Ending balance    |
|---|----------------------|------------|-----------|-------------------|
| Governmental activities:                    |                      |            |           |                   |
| Capital assets not being depreciated - land | <u>\$ 124,188</u>    | \$         | <u>\$</u> | <u>\$ 124,188</u> |
| Capital assets being depreciated:           |                      |            |           |                   |
| Land improvements                           | 42,075               | 9,500      | -         | 51,575            |
| Buildings and improvements                  | 787,955              |            | _         | 787,955           |
| Equipment                                   | 190,063              | 15,736     | _         | 205,799           |
| Vehicles                                    | 709,191              |            |           | 709,191           |
| Subtotal                                    | 1,729,284            | 25,236     |           | 1,754,520         |
| Less accumulated depreciation for:          |                      |            |           |                   |
| Land improvements                           | (1,323)              | (1,203)    | _         | (2,526)           |
| Buildings and improvements                  | (118,219)            | , , ,      | _         | (137,592)         |
| Equipment                                   | (118,697)            | (26,490)   | -         | (145,187)         |
| Vehicles                                    | (252,717)            | (33,318)   |           | (286,035)         |
| Subtotal                                    | (490,956)            | (80,384)   |           | (571,340)         |
| Total capital assets being depreciated, net | 1,238,328            | 105,620    |           | 1,183,180         |
| Governmental activities capital assets, net | \$ 1,362,516         | \$ 105,620 | <u> </u>  | \$ 1,307,368      |

#### NOTE 5 - CAPITAL ASSETS (Continued):

Depreciation expense was charged to functions of the Township as follows:

Governmental activities:

General government \$ 10,214 Public safety 69,230 Recreation and culture 940

Total governmental activities \$ 80,384

#### NOTE 6 - PAYABLES:

Payables as of year end for the government's individual major funds are as follows:

| Fund       | <br>ccounts  | <br>Payroll  |         | Escrow | Inter-<br>ernmental |    | Totals  |
|------------|--------------|--------------|---------|--------|---------------------|----|---------|
| General    | \$<br>32,443 | \$<br>19,375 | \$      | _      | \$<br>7,671         | \$ | 59,489  |
| Fire       | 7,838        | 5,081        |         | _      | -                   |    | 12,919  |
| Sewer Debt | <br>         | <br>         | <u></u> | 33,212 | <br>15              | _  | 33,227  |
| Total      | \$<br>40,281 | \$<br>24,456 | \$      | 33,212 | \$<br>7,686         | \$ | 105,635 |

#### NOTE 7 - DEFERRED REVENUE:

As of March 31, 2006, the various components of deferred revenue are as follows:

|   | -  | Inter-<br>ernmental<br>ceivable |    | Special<br>essments |    |                   |  |  |
|---|----|---------------------------------|----|---------------------|----|-------------------|--|--|
| Fund  | Un | available                       | Ur | available           |    | Totals            |  |  |
| Governmental activities:<br>General<br>Sewer Debt | \$ | 52,800                          | \$ | -<br>217,456        | \$ | 52,800<br>217,456 |  |  |
| Totals  | \$ | 52,800                          | \$ | 217,456             | \$ | 270,256           |  |  |

#### NOTE 8 - LONG-TERM DEBT:

Long-term debt at March 31, 2006, is comprised of the following issues:

#### Note payable:

\$380,000 note payable - mortgage for construction of new fire station, due in annual installments of \$30,000 to \$45,000 through November 2009; plus interest at 5.36%, payable bi-annually in April and November.

\$ 173,000

#### Contract payable:

\$715,000 1996 limited tax general obligation sanitary sewer disposal and water distribution system serial bonds, due in annual installments of \$35,000 to \$50,000 through May 2015; plus interest at 5.0% to 5.8%.

365.000

Total long-term liabilities

\$ 538,000

All debt is secured by the full faith and credit of the Township. Long-term liability activity for the year ended March 31, 2006, was as follows:

|  |           | eginning<br>balance | Inci | reases_ | Re | ductions             | Ending<br><u>balance</u> | Amounts<br>due within<br><u>one year</u> |
|--|-----------|---------------------|------|---------|----|----------------------|--------------------------|--|
| \$380,000 Note payable<br>\$715,000 Contract payable | \$        | 211,000<br>400,000  | \$   | -       | \$ | (38,000)<br>(35,000) | \$ 173,000<br>365,000    | \$ 41,000<br><u>35,000</u>               |
| Total notes and contracts                            | <u>\$</u> | 611,000             | \$   | _       | \$ | (73,000)             | \$538,000                | \$ 76,000                                |

Debt service requirements at March 31, 2006, were as follows:

|                      | _ <i>F</i> | Principal |    | nterest |
|----------------------|------------|-----------|----|---------|
| Year ended March 31: |            |           |    |         |
| 2007                 | \$         | 76,000    | \$ | 29,399  |
| 2008                 |            | 77,000    |    | 25,227  |
| 2009                 |            | 80,000    |    | 20,982  |
| 2010                 |            | 80,000    |    | 16,511  |
| 2011                 |            | 35,000    |    | 12,035  |
| 2012 - 2016          |            | 190,000   | _  | 29,290  |
| Totals               | \$         | 538,000   | \$ | 133,444 |

#### NOTE 9 - PENSION PLAN:

The Township provides pension benefits for all its full-time employees through a defined contribution plan. In a defined contribution plan, benefits depend solely on amounts contributed to the plan, plus investment earnings. Employees are eligible to participate from the date of employment. The Township contributes 5% of each qualified employee's base salary to the plan. The Township's contributions are fully vested immediately. The Township made the required contributions of \$9,959 for the year ended March 31, 2006.

The Township is not a trustee of the plan, nor is the Township responsible for investment management of plan assets.

#### NOTE 10 - RISK MANAGEMENT:

The Township is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation). The Township has purchased commercial insurance for each of these claims and is neither self-insured, nor participates in a shared-risk pool. Settled claims relating to commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

#### NOTE 11 - CONSTRUCTION CODE ACT:

A summary of construction code enforcement transactions for the year ended March 31, 2006, is as follows:

| Revenues<br>Expenses  | \$<br>—   | 51,785<br>45,712 |
|---|-----------|------------------|
| Excess of revenues over expenses  | <u>\$</u> | 6,073            |
| Cumulative excess, included in fund balance reservation of General Fund | \$        | 16,513           |

#### REQUIRED SUPPLEMENTARY INFORMATION

|                                      | Origina<br>budge |         | Amended<br>budget |         | Actual |         | Variance<br>favorable<br>(unfavorable) |          |
|--------------------------------------|------------------|---------|-------------------|---------|--------|---------|--|----------|
| REVENUES                             |                  |         |                   |         |        |         |  |          |
| Taxes                                | \$               | 110,884 | \$                | 110,884 | \$     | 110,037 | \$                                     | (847)    |
| Licenses and permits                 |                  | 55,810  |                   | 55,810  |        | 70,569  |  | 14,759   |
| State grants                         |                  | 204,756 |                   | 204,756 |        | 248,163 |  | 43,407   |
| Charges for services                 |                  | 14,360  |                   | 14,360  |        | 12,610  |  | (1,750)  |
| Interest and rentals                 |                  | 4,505   |                   | 4,505   |        | 25,563  |  | 21,058   |
| Other                                |                  | 25,000  |                   | 25,000  |        | 25,048  |  | 48       |
| Total revenues                       |                  | 415,315 |                   | 415,315 |        | 491,990 |  | 76,675   |
| EXPENDITURES                         |                  |         |                   |         |        |         |  |          |
| Legislative                          |                  | 5,718   |                   | 5,718   | _      | 5,873   |  | (155)    |
| General government:                  |                  |         |                   |         |        |         |  |          |
| Supervisor                           |                  | 19,724  |                   | 19,724  |        | 19,327  |  | 397      |
| Elections                            |                  | 1,461   |                   | 1,461   |        | 138     |  | 1,323    |
| Assessor                             |                  | 46,280  |                   | 46,280  |        | 49,128  |  | (2,848)  |
| Clerk                                |                  | 22,172  |                   | 22,172  |        | 22,500  |  | (328)    |
| Board of review                      |                  | 1,230   |                   | 1,230   |        | 1,579   |  | (349)    |
| Treasurer                            |                  | 24,422  |                   | 17,922  |        | 19,616  |  | (1,694)  |
| Building and grounds                 |                  | 38,146  |                   | 38,146  |        | 34,908  |  | 3,238    |
| Other                                |                  | 72,212  | _                 | 74,212  | _      | 93,098  |  | (18,886) |
| Total general government             | _                | 225,647 | _                 | 221,147 |        | 240,294 |  | (19,147) |
|                                      |                  | •       |                   |         |        |         |  |          |
| Public safety - building inspections |                  | 35,847  |                   | 40,347  | _      | 45,712  |  | (5,365)  |
| Public works:                        |                  |         |                   | ,       |        |         |  |          |
| Highways and streets                 |                  | 86,406  |                   | 86,406  |        | 22,774  |  | 63,632   |
| Drains                               | -                | 45      |                   | 45      | _      | 1,410   |  | (1,365)  |
| Total public works                   |                  | 86,451  |                   | 86,451  |        | 24,184  |  | 62,267   |
| Community and economic development - |                  |         |                   |         |        |         |  |          |
| Planning and zoning                  |                  | 5,711   |                   | 5,711   |        | 3,907   |  | 1,804    |
| Capital outlay                       |                  | 3,500   |                   | 3,500   |        | 22,119  |  | (18,619) |

## Township of Buchanan BUDGETARY COMPARISON SCHEDULE - General Fund (Continued)

| EXPENDITURES (Continued)             | Original<br>budget | Amended<br>budget | Actual     | Variance<br>favorable<br>(unfavorable) |
|--------------------------------------|--------------------|-------------------|------------|--|
| Debt service:                        |                    |                   |            |  |
| Principal                            | 38,000             | 38,000            | 38,000     | -                                      |
| Interest                             | 12,300             | 12,300            | 11,450     | 850                                    |
| Total expenditures                   | 413,174            | 413,174           | 391,539    | 21,635                                 |
| EVOCES OF DEVENUES OVED              |                    |                   |            |  |
| EXCESS OF REVENUES OVER EXPENDITURES | 2,141              | 2,141             | 100,451    | 98,310                                 |
| FUND BALANCES - BEGINNING            | 372,752            | 372,752           | 372,752    | <u> </u>                               |
| FUND BALANCES - ENDING               | \$ 374,893         | \$ 374,893        | \$ 473,203 | \$ 98,310                              |

### Township of Buchanan BUDGETARY COMPARISON SCHEDULE - Fire Fund

|                           |           | riginal<br>udget |    | mended<br>oudget | -  | Actual  | fav | riance<br>rorable<br>avorable) |
|---------------------------|-----------|------------------|----|------------------|----|---------|-----|--------------------------------|
| REVENUES                  | _         |                  | _  |                  | _  |         |     |                                |
| Taxes                     | \$        | 117,012          | \$ | 117,012          | \$ | 112,289 | \$  | (4,723)                        |
| Interest                  |           | 525              |    | 525              |    | 3,114   |     | 2,589                          |
| Other                     |           | 250              |    | 250              |    | 1,249   |     | 999                            |
| Total revenues            |           | 117,787          |    | 117,787          |    | 116,652 |     | (1,135)                        |
| EXPENDITURES              |           |                  |    |                  |    |         |     |                                |
| Public safety             |           | 74,587           |    | 74,587           |    | 57,763  |     | 16,824                         |
| Capital outlay            |           | 27,500           |    | 27,500           |    | 6,562   |     | 20,938                         |
| Total expenditures        |           | 102,087          |    | 102,087          |    | 64,325  |     | 37,762                         |
| EXCESS OF REVENUES OVER   |           |                  |    |                  |    |         |     |                                |
| EXPENDITURES              |           | 15,700           |    | 15,700           |    | 52,327  |     | 36,627                         |
| FUND BALANCES - BEGINNING |           | 139,200          |    | 139,200          |    | 139,200 |     |                                |
| FUND BALANCES - ENDING    | <u>\$</u> | 154,900          | \$ | 154,900          | \$ | 191,527 | \$  | 36,627                         |

#### **SUPPLEMENTARY INFORMATION**

#### Township of Buchanan COMBINING BALANCE SHEET - nonmajor governmental funds

March 31, 2006

|  | Special re       | venue funds          | Total<br>nonmajor<br>governmental<br>funds |  |  |
|--|------------------|----------------------|--|--|--|
|  | Mud<br>Lake Bog  | Sewer<br>Replacement |  |  |  |
| ASSETS<br>Cash                         | <u>\$ 73,918</u> | \$ 9,620             | \$ 83,538                                  |  |  |
| FUND BALANCES Unreserved, undesignated | \$ 73,918        | \$ 9,620             | \$ 83,538                                  |  |  |

## Township of Buchanan COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - nonmajor governmental funds

|  |                                | Special rev          | Total<br>nonmajor |                    |    |                        |
|--|--------------------------------|----------------------|-------------------|--------------------|----|------------------------|
|  | Mud Sewer Lake Bog Replacement |                      | _                 | ernmental<br>Funds |    |                        |
| REVENUES                               | -                              |                      | `                 |                    |    |                        |
| Intergovernmental<br>Interest<br>Other | \$                             | -<br>1,314<br>67,000 | \$                | 865<br>275<br>-    | \$ | 865<br>1,589<br>67,000 |
| Total revenue                          |                                | 68,314               |                   | 1,140              |    | 69,454                 |
| EXPENDITURES Recreation and culture    |                                | 1,527                |                   | <del>-</del>       |    | 1,527                  |
| EXCESS OF REVENUES OVER EXPENDITURES   |                                | 66,787               |                   | 1,140              |    | 67,927                 |
| FUND BALANCES - BEGINNING              |                                | 7,131                |                   | 8,480              |    | 15,611                 |
| FUND BALANCES - ENDING                 | \$                             | 73,918               | \$                | 9,620              | \$ | 83,538                 |



Certified Public Accountants & Advisors

246 E. Kilgore Road Kalamazoo, MI 49002-5599 www.siegfriedcrandall.com

Telephone 269-381-4970 800-876-0979 Fax 269-349-1344

Board of Trustees Township of Buchanan, Michigan

In planning and performing our audit of the financial statements of the Township of Buchanan, Michigan, for the year ended March 31, 2006, we considered its internal control in order to determine our audit procedures for the purpose of expressing our opinions on the financial statements and not to provide assurance on the internal control. However, we noted certain matters involving the internal control and its operation that we consider to be reportable conditions under standards established by the American Institute of Certified Public Accountants. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of internal control that, in our judgment, could adversely affect the Township's ability to initiate, record, process, and report financial data consistent with the assertions of management in the financial statements.

A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level of risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Our consideration of internal control would not necessarily disclose all matters that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above. However, we noted the following reportable conditions that we believe to be material weaknesses.

- Policies and procedures governing timely detection and correction of recording and classification errors in the accounting records were not effective.
- Policies and procedures governing timely reconciliation of bank balances to the general ledger cash accounts were not effective to assure accurate information for monitoring and decision making.
- Policies and procedures governing the budget process were not effective to assure all special revenue funds adopt a budget and amendments made when appropriate.

This report is intended solely for the information and use of the Township Board, management, and the Michigan Department of Treasury and is not intended to be, and should not be, used by anyone other than these specified parties.

Sigfied Crankell P.C.

October 16, 2006